Orchestras Canada COMPARATIVE REPORT: 2021 - 22 Season (9 Feb. 2023) **SUMMARY - by BUDGET SIZE** Page 1a Orchestras with... **Budgets: over \$5 million** Budgets: \$1 million to \$5 million Budgets: \$500,000 to \$1 million (10 orchestras) (22 orchestras) (9 orchestras) **REVENUE** (Totals) (Totals) (Totals) Box office income 22,446,919 5,558,959 939,026 **Average Average Average** Other earned income 6,876,741 of %s 2,518,786 of %s 540,503 of %s **Total Earned Income** 29,323,660 8,077,745 1,479,529 % of Total Revenue 21.3% 19.5% 18.6% 18.7% 20.1% 19.6% Individual donations 18,541,862 7,063,231 662.231 Sponsors/Corporate/Foundations 18,650,923 6,647,774 1,514,252 2,460,073 268,772 Special events/Funding projects 1,580,105 Total Donated Income 39,652,858 15,291,110 2,445,255 % of Total Revenue 29.0% 36.2% 32.7% 28.8% 35.2% 33.3% Canada Council - operating 11,063,471 4,497,630 873,843 Provincial - operating 18,342,114 5,115,945 1,140,487 Municipal/Regional - operating 6,058,204 2,939,948 524,260 Project & other/special funding 33,023,038 7,467,888 880,441 **Total Governmental Support** 68,486,827 20,021,411 3,419,031 % of Total Revenue 49.8% 51.5% 46.1% 45.2% 46.6% 47.7% **GRAND TOTAL REVENUE** 137,463,345 43,390,266 7,343,815 **EXPENSES** Orchestra 59,548,792 14,453,775 2.448.977 Conductors (incl. MD) / Soloists 10,880,201 4,379,260 796.090 Other Artistic Expenses 6,094,452 2,698,439 354,582 **Total ARTISTIC Expenses** 76,523,445 21,531,474 3,599,649 % of Total Expenses 56.7% 56.8% 49.5% 49.0% 54.5% 55.6% Production/Orchestra operations 18,365,460 6,722,953 878,171 Fundraising and Development 8,280,788 1,869,381 173,075 Marketing 11,877,138 3,771,440 410,794 Box office 2,724,074 312,840 13,337 Administration 17,176,992 9,275,481 1,529,635 **Total NON-Artistic Expenses** 58,424,452 21,952,095 3,005,012 43.2% 51.0% 45.5% 44.4% % of Total Expenses 43.3% 50.5% 134,947,897 43,483,569 6,604,661 **GRAND TOTAL EXPENSES** SEASON SURPLUS (DEFICIT) 1.9% of - 0.2% of 11.2% of 2.515.448 (93,303)739.154 ... as a % of total expenses expenses expenses expenses

| OC 2021/22 Comparative Report                                  | Budgets: over \$5 million |                 | Budgets: \$1 to \$5 million |                    |   | Budgets: \$500,000 to \$1 mi |                    | llio |
|----------------------------------------------------------------|---------------------------|-----------------|-----------------------------|--------------------|---|------------------------------|--------------------|------|
| Summary by Budget Size -                                       | (10 orchestras)           |                 | (22 orchestras)             |                    |   | (9 orchestras)               |                    |      |
| - continued Page 1b                                            | (Totals)                  |                 | (Totals)                    |                    |   | (Totals)                     |                    |      |
| NET ASSETS                                                     |                           |                 |                             |                    | - |                              |                    |      |
| Opening Net Assets                                             | 4,399,927                 |                 | 9,087,387                   |                    | - | 2,413,717                    |                    |      |
| Season Surplus ( <i>Deficit)</i>                               | 2,525,448                 |                 | (93,303)                    |                    |   | 739,154                      |                    |      |
| Net additional/special activity                                | 1,000,000                 |                 | (175,000)                   |                    | - | (17,615)                     |                    |      |
| NET ASSETS at Season End                                       | 7,925,375                 | 5.9% of         | 8,819,084                   | 20.3% of           | - | 3,135,256                    | 47.5% of           |      |
| as a % of total expenses                                       |                           | expenses        |                             | expenses           |   |                              | expenses           |      |
|                                                                |                           |                 |                             |                    |   |                              |                    |      |
| externally controlled                                          |                           |                 |                             |                    |   |                              |                    |      |
| endowment funds                                                |                           |                 |                             |                    |   |                              |                    |      |
| Present (total) balance is:                                    | 272,863,625               |                 | 57,505,099                  |                    |   | 10,988,356                   |                    |      |
| Contribution to 2021-22 operations                             | 11,801,458                |                 | 2,445,940                   |                    |   | 414,459                      |                    |      |
|                                                                |                           |                 |                             |                    |   |                              |                    |      |
| PERFORMANCES / AUDIENCES                                       |                           |                 |                             |                    |   |                              |                    |      |
| LIVE AUDIENCE EVENTS                                           |                           |                 |                             |                    |   |                              |                    |      |
| How many live orchestral events?                               | 612                       |                 | 423                         |                    |   | 101                          |                    |      |
| Total audience:                                                | 657,336                   |                 | 220,791                     |                    |   | 37,863                       |                    |      |
| How many live chamber/recital events?                          | 213                       |                 | 465                         |                    |   | 113                          |                    |      |
| Total audience:                                                | 61,817                    | live aud.       | 36,981                      | live aud.          |   | 8,333                        | live aud.          |      |
| TOTAL live events                                              | 825                       | срас            | 888                         | срас               |   | 214                          | срас               |      |
| TOTAL live audience                                            | 719,153                   | · ·             | 257,772                     | \$ 168.69          |   | 46,196                       | \$ 142.97          |      |
| ONLINE PRESENTATIONS                                           |                           |                 |                             |                    |   |                              | _                  |      |
| Online orchestral presentations                                | 139                       |                 | 137                         |                    |   | 13                           |                    |      |
| Total estimated online audience                                | 119,991                   | Estimated       | 404,175                     | Estimated          |   | 8,590                        | Estimated          |      |
|                                                                |                           |                 |                             |                    |   |                              |                    |      |
| Online chamber/recital concerts                                | 36                        | cost per        | 75                          | cost per           |   | 3                            | cost per           |      |
| Total estimated online audience                                | 17,995                    | audience        | 98,568                      | audience           |   | 470                          | audience           |      |
| Other online programming                                       | 174                       | contact:        | 104                         | contact:           |   | 10                           | contact:           |      |
| Online "other" presentations                                   | 174                       | (total          | 181                         | (total             |   | 10                           | (total             |      |
| Total estimated online audience                                | 1,145,169                 | expenses        | 44,993                      | expenses           |   | 3,500                        | expenses           |      |
| Online archival presentations                                  | 170                       | divided by      | 06                          | divided by         |   | 2                            | divided by         |      |
| Online archival presentations  Total estimated online audience | 170<br>162,426            | total audience) | 1,026,289                   | total<br>audience) |   | 7,550                        | total<br>audience) |      |
|                                                                |                           | addience        |                             | addience)          |   |                              | addience)          |      |
| Total online presentations                                     | 519                       |                 | 479                         |                    |   | 28                           |                    |      |
| Total estimated online audience                                | 1,445,581                 |                 | 1,574,025                   |                    |   | 20,110                       |                    |      |
| GRAND TOTAL: All presentations                                 | 1,344                     | cpac            | 1,367                       | cpac               |   | 242                          | cpac               |      |
| GRAND TOTAL: Estimated audience                                | 2,164,734                 |                 | 1,831,797                   | \$ 23.74           |   | 66,306                       | \$ 99.61           |      |
| C 10 Estimated addiction                                       | 2,204,734                 | , CE10-1        | 2,002,737                   | , <u>-</u> 0., 4   |   | 55,550                       | J 33.01            |      |
|                                                                |                           |                 |                             |                    |   |                              |                    |      |
|                                                                |                           |                 |                             |                    |   |                              |                    |      |
|                                                                |                           |                 |                             |                    |   |                              |                    |      |
|                                                                |                           |                 |                             |                    |   |                              |                    |      |

| Page 2a Orchestras with          | Budgets: \$200,000 to \$500,000 |           |                 | Budgets: und | er \$200.000 |  | ALL ORCHESTRAS               |          |  |
|----------------------------------|---------------------------------|-----------|-----------------|--------------|--------------|--|------------------------------|----------|--|
|                                  | (15 orchestras)                 |           | (17 orchestras) |              |              |  | (73 orchestras)              |          |  |
| REVENUE                          | (Totals)                        |           | (Totals)        |              |              |  |                              |          |  |
| Box office income                | 587,398                         | Average   |                 | 353,852      | Average      |  | (Grand totals)<br>29,886,154 | Average  |  |
| Other earned income              | 309,608                         | of %s     |                 | 92,345       | of %s        |  | 10,337,983                   | of %s    |  |
| otal Earned Income               | 897,006                         |           |                 | 446,197      |              |  | 40,224,137                   |          |  |
| % of Total Revenue               | 20.0%                           | 20.6%     |                 | 24.2%        | 22.2%        |  | 20.7%                        | 20.39    |  |
|                                  |                                 |           |                 |              |              |  |                              |          |  |
| ndividual donations              | 677,055                         |           |                 | 318,241      |              |  | 27,262,620                   |          |  |
| sponsors/Corporate/Foundations   | 695,865                         |           |                 | 238,447      |              |  | 27,747,261                   |          |  |
| special events/Funding projects  | 353,156                         |           |                 | 310,344      |              |  | 4,972,450                    |          |  |
| otal Donated Income              | 1,726,076                       |           |                 | 867,032      |              |  | 59,982,331                   |          |  |
| % of Total Revenue               | 38.4%                           | 41.2%     |                 | 46.9%        | 47.3%        |  | 30.8%                        | 38.39    |  |
|                                  |                                 |           |                 |              |              |  |                              |          |  |
| Canada Council - operating       | 212,110                         |           |                 | -            |              |  | 16,647,054                   |          |  |
| Provincial - operating           | 426,624                         |           |                 | 58,536       |              |  | 25,083,706                   |          |  |
| Municipal/Regional - operating   | 602,963                         |           |                 | 158,127      |              |  | 10,283,502                   |          |  |
| Project & other/special funding  | 629,538                         |           |                 | 317,384      |              |  | 42,318,289                   |          |  |
| otal Governmental Support        | 1,871,235                       |           |                 | 534,047      |              |  | 94,332,551                   |          |  |
| % of Total Revenue               | 41.6%                           | 38.2%     |                 | 28.9%        | 30.5%        |  | 48.5%                        | 41.49    |  |
| GRAND TOTAL REVENUE              | 4,494,317                       |           |                 | 1,847,276    |              |  | 194,539,019                  |          |  |
|                                  |                                 |           |                 |              |              |  |                              |          |  |
| XPENSES                          |                                 |           |                 |              |              |  |                              |          |  |
| Drchestra Drchestra              | 1,022,755                       |           |                 | 417,032      |              |  | 77,891,331                   |          |  |
| Conductors (incl. MD) / Soloists | 604,885                         |           |                 | 309,165      |              |  | 16,969,601                   |          |  |
| Other Artistic Expenses          | 321,708                         |           |                 | 47,202       |              |  | 9,516,383                    |          |  |
| otal ARTISTIC Expenses           | 1,949,348                       |           |                 | 773,399      |              |  | 104,377,315                  |          |  |
| % of Total Expenses              | 41.4%                           | 41.6%     |                 | 43.7%        | 47.9%        |  | 54.5%                        | 48.79    |  |
| ·                                |                                 |           |                 |              |              |  |                              |          |  |
| Production/Orchestra operations  | 878,025                         |           |                 | 283,239      |              |  | 27,127,848                   |          |  |
| undraising and Development       | 140,777                         |           |                 | 21,612       |              |  | 10,485,633                   |          |  |
| Marketing                        | 314,752                         |           |                 | 134,743      |              |  | 16,508,867                   |          |  |
| Box office                       | 6,028                           |           |                 | 7,272        |              |  | 3,063,551                    |          |  |
| Administration                   | 1,415,782                       |           |                 | 548,032      |              |  | 29,945,922                   |          |  |
| otal NON-Artistic Expenses       | 2,755,364                       |           |                 | 994,898      |              |  | 87,131,821                   |          |  |
| % of Total Expenses              | 58.6%                           | 58.4%     |                 | 56.3%        | 52.1%        |  | 45.5%                        | 51.39    |  |
| GRAND TOTAL EXPENSES             | 4,704,712                       |           |                 | 1,768,297    |              |  | 191,509,136                  |          |  |
|                                  |                                 |           |                 |              |              |  |                              |          |  |
| SEASON SURPLUS (DEFICIT)         | (210,395)                       | - 4.5% of |                 | 78,979       | 4.5% of      |  | 3,029,883                    | 1.6% of  |  |
| as a % of total expenses         | , , -,                          | expenses  |                 | ,            | expenses     |  |                              | expenses |  |

| OC 2021/22 Comparative Report                                   | Budgets: \$200,000 to \$5,00,000 |            | 0 Budgets: und | der \$200,000 |   | ALL ORCHESTRAS  |            |  |
|-----------------------------------------------------------------|----------------------------------|------------|----------------|---------------|---|-----------------|------------|--|
| Summary by Budget Size -                                        | (15 orchestras)                  |            | (17 orchest    | ras)          |   | (73 orchestras) |            |  |
| - continued Page 2b                                             | (Totals)                         |            | (Totals)       |               | - | (Grand totals)  |            |  |
| NET ASSETS                                                      |                                  |            |                |               |   |                 |            |  |
| Opening Net Assets                                              | 2,083,232                        |            | 1,780,610      |               | _ | 19,764,873      |            |  |
| Season Surplus ( <i>Deficit)</i>                                | (210,395)                        |            | 78,979         |               | - | 3,029,883       |            |  |
| Net additional/special activity                                 | 8,994                            |            | 59,683         |               | - | 876,062         |            |  |
| NET ASSETS at Season End                                        | 1,881,831                        | 40.% of    | 1,919,272      | 108.5% of     | _ | 23,670,818      | 12.4% of   |  |
| as a % of total expenses                                        |                                  | expenses   |                | expenses      |   |                 | expenses   |  |
|                                                                 |                                  |            |                |               | _ |                 |            |  |
| Externally controlled                                           |                                  |            |                |               | _ |                 |            |  |
| endowment funds                                                 |                                  |            |                |               | _ |                 |            |  |
| Present (total) balance is:                                     | 2,091,803                        |            | 359,418        |               | _ | 343,818,301     |            |  |
| Contribution to 2021-22 operations                              | 76,294                           |            | 44,649         |               | _ | 14,782,800      |            |  |
| PERFORMANCES / AUDIENCES                                        |                                  |            |                |               |   |                 |            |  |
| LIVE AUDIENCE EVENTS                                            |                                  |            |                |               |   |                 |            |  |
| How many live orchestral events?                                | 65                               |            | 56             |               |   | 1,257           |            |  |
| Total audience:                                                 | 17,845                           |            | 16,084         | -             |   | 949,919         |            |  |
| How many live chamber/recital events?                           | 20                               |            | 25             |               |   | 836             |            |  |
| Total audience:                                                 | 1,639                            | live aud.  | 2,975          | live aud.     |   | 111,745         | live aud.  |  |
|                                                                 |                                  |            |                |               |   |                 |            |  |
| TOTAL live events                                               | 85                               | cpac       | 81             | cpac          |   | 2,093           | cpac       |  |
| TOTAL live audience                                             | 19,484                           | \$ 241.47  | 19,059         | \$ 92.78      |   | 1,061,664       | \$ 180.39  |  |
| ONLINE PRESENTATIONS                                            |                                  |            |                |               |   |                 |            |  |
| Online orchestral presentations                                 | 28                               |            | 30             | _             |   | 347             | _          |  |
| Total estimated online audience                                 | 15,860                           | Estimated  | 7,040          | Estimated     |   | 555,656         | Estimated  |  |
| Online chamber/recital concerts                                 | 9                                | cost per   | 11             | cost per      |   | 134             | cost per   |  |
| Total estimated online audience                                 | 22,619                           | audience   | 660            | audience      |   | 140,312         | audience   |  |
| Other online programming                                        |                                  | contact:   |                | contact:      |   |                 | contact:   |  |
| Online "other" presentations                                    | 127                              | (total     | 103            | (total        |   | 595             | (total     |  |
| Total estimated online audience                                 | 8,315                            | •          | 84,906         | expenses      |   | 1,286,883       | expenses   |  |
| Online archival presentations                                   |                                  | divided by |                | divided by    |   |                 | divided by |  |
| Online archival presentations                                   | 25                               | total      | -              | total         |   | 283             | total      |  |
| Total estimated online audience                                 | 20,022                           | audience)  | -              | audience)     |   | 1,216,287       | audience)  |  |
| Total online presentations                                      | 189                              |            | 144            |               |   | 1,359           |            |  |
| Total estimated online audience                                 | 66,816                           |            | 92,606         |               |   | 3,199,138       |            |  |
| GRAND TOTAL: All presentations                                  | 274                              | cpac       | 225            | cpac          |   | 3,452           | cpac       |  |
| GRAND TOTAL: All presentations  GRAND TOTAL: Estimated audience | 86,300                           | •          | 111,665        | •             |   | 4,260,802       | •          |  |
| GRAND TOTAL. Estimated addience                                 | 80,300                           | J-1.32     | 111,005        | 7 13.04       |   | 4,200,802       | Ç -14.33   |  |
|                                                                 |                                  |            |                |               |   |                 |            |  |
|                                                                 |                                  |            |                |               |   |                 |            |  |
|                                                                 |                                  |            |                |               |   |                 |            |  |
|                                                                 | 1                                | 1          |                | I.            | ı |                 | I          |  |